



# 2019-20 ANNUAL REPORT

We support and enhance the work of our members  
by providing programs and services that meet their needs.

**GREAT people doing GREAT things!**

# 2020-21 EVENT CALENDAR

# 2019-20: AN UNPRECEDENTED YEAR



**Maydra Maas**  
**SWWC Board Chair**  
Westbrook -  
Walnut Grove Schools

An annual report is many things. It is certainly a factual guide for its membership and an historical record of an organization in a particular time and place.

But it is more ...

SWWC's offering is a reflection of our unendingly competent and compassionate work in shaping an amazing world for our kiddos. These pages also bear witness to our staff who possess a tremendous variety of gifts as they serve ALL of our school and public sector members. This is surely cause for celebration and delight ... forget COVID-19!

SWWC is still doing what we do best through our mission, our vision and our core values of service, integrity and respect.

On behalf of the SWWC Board of Directors and our entire organization, I offer you this collective memory. Everyone in it is a treasure. You as a valued member form a part of SWWC tapestry. Sincere appreciation for your continued help, support and encouragement as SWWC continues to move forward in this new normal.



**Cliff Carmody**  
**Executive Director**

Our programs and services exist for one purpose – to support and enhance the mission and work of our members!

This Annual Report highlights the 2019-20 programs, services and accomplishments of SWWC. I hope you will see how our mission is the mission of our members.

Our shared services model of delivering programs and services is the foundation of our existing program and service solutions, as well as, a number of new and existing initiatives from this past year. Entrepreneurial in spirit, we invest in the development of new programs that meet the needs of our members. As a membership driven organization, the SWWC Board and administration work collaboratively with our members to offer programs and services that support, enhance and meet their needs.

Our values of service, integrity and respect form the foundation for the work we do and are embedded in the benefits we provide our members. At the center of these values is service; we believe service is a commitment to serve our members, potential members, co-workers and others. We care about them, listen to them and work to address their issues. Satisfying those we serve is a priority for everyone in the agency.

Of course the last few months of the 2019-20 year were unexpected and unprecedented. Our staff did an outstanding job working through the COVID-19 pandemic by providing consistent, high-quality services during extremely challenging times. The pandemic has impacted our work today and will continue to impact our work tomorrow. However, I am confident that SWWC will continue to address all of these challenges head on and working together, we will all be better!

As we plan for 2020-21, we continue to recognize the needs of our members. We are grounded and committed to our service approach and will continue to find ways to be innovative in our practice of administering high quality, affordable programs and services. The continued impact of the pandemic will require us to adjust where necessary, but we will not waiver from our commitment to providing high quality, affordable and value-added solutions.

Thank you for all that you do in supporting our work together. I look forward to working with you in the coming year as we continue to find ways to meet your needs.



# GOVERNANCE



Maydra Maas, Chair  
Westbrook-Walnut Grove



Dr. Kathryn Kelly, Vice-Chair  
Renville Co. SWCD



Don Brugman, Clerk  
Windom



Tom Walsh, Treasurer  
KMS



Darin Balken  
Prairie Lakes Youth Program



Jody Bauer  
Tracy Area



Matt Coleman  
Marshall



Kari Harding  
Canby



Michael Hendrickson  
ACGC



Maggie Kløver  
Montevideo



Steve Schnieder  
Worthington



Mike Zins  
Fulda



We have a highly skilled and talented group of over **450** professionals who embrace our core values in all they do.

Our team members work throughout our 18-county region and are located in our offices and ELCs, as well as right in the school district(s) they serve!

### Employee Retention

Average length of service for current staff is 5.6 years!

- 23 have worked over 20 years
- 21 have worked 15-19 years
- 34 have worked 10-14 years

### Advanced Education

- 12 staff have a Ph. D
- 159 have a master's degree

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The READY Clinic



ELC - Willmar



ELC - Belview



ELC - Montevideo Open House



Administrative Council



ELC - Pipestone





## INTERVENER MEETS A NEED

SWWC was called to answer a new need at Willmar Public Schools for 2019-20. After a year of assessment and recommendations from specialists at Greater MN Launch PAD (State-Initiated, Federally Funded Special Education Programs) and the Minnesota DeafBlind Project, it was determined that a student needed an intervener.

An intervener is someone who:

- provides consistent one-to-one support throughout the instructional day to a student who is deaf-blind.
- is typically a paraeducator with specialized training in deaf-blindness and the process of intervention.

Intervener services for children who are deaf-blind include:

- providing access to information and communication.
- facilitating the development of social and emotional well-being.

Josh Nelson is SWWC's Intervener. He has a background in American Sign Language Interpreting and experience as a Paraprofessional. Throughout the 19-20 school year, he participated one weekend a month in the Intervener Training Series through the Minnesota DeafBlind Project. He is now working on journal entries and creating a portfolio to fulfill National Intervener Certification.



# JULY 2020

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SWWC Closed

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Independence Day

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SWWC Board of Directors Meeting

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SWWC

FAST FACT

[WWW.SWWC.ORG/SPED](http://WWW.SWWC.ORG/SPED)

Ninety percent of children who are identified as deaf-blind have additional physical, medical and/or cognitive disabilities. Without support, these kids are cut off from most, if not all, communication and activities in their environment.







# SWWC INSURANCE POOL BENEFITS

- **SWWC:** Dedicated staff for insurance and wellness
- **BCBS:** Dedicated Account Executive
- **Formulary Insulin:** Covered at \$0 deductible
- **Omada and Omada Type 2:** For those who have, or are at risk for, Type 2 Diabetes and heart disease
- **Sharecare:** Walk an average of 10,000 steps over 21 days a month - receive a \$20 gift card
- **Smartshopper:** Shop for services - choose the cheapest provider - receive an incentive check
- **Blue365:** Online discount program for health related items
- **Learn to Live:** Online program to work through issues such as depression, stress, insomnia, etc.
- **Dr. on Demand:** Online 24/7/365 telehealth with rates lower than in-person
- **Livewell Wellness and Incentive Program:** Two wellness activities + one biometric screening = \$500 into member HSA/VEBA
- **Further:** Preferred pricing on Medical Savings Accounts with dedicated staff
- **Quit Tobacco/Vape Program:** Work with a coach to quit smoking/vaping
- **Maternity Management Program:** One-on-one support during/after pregnancy



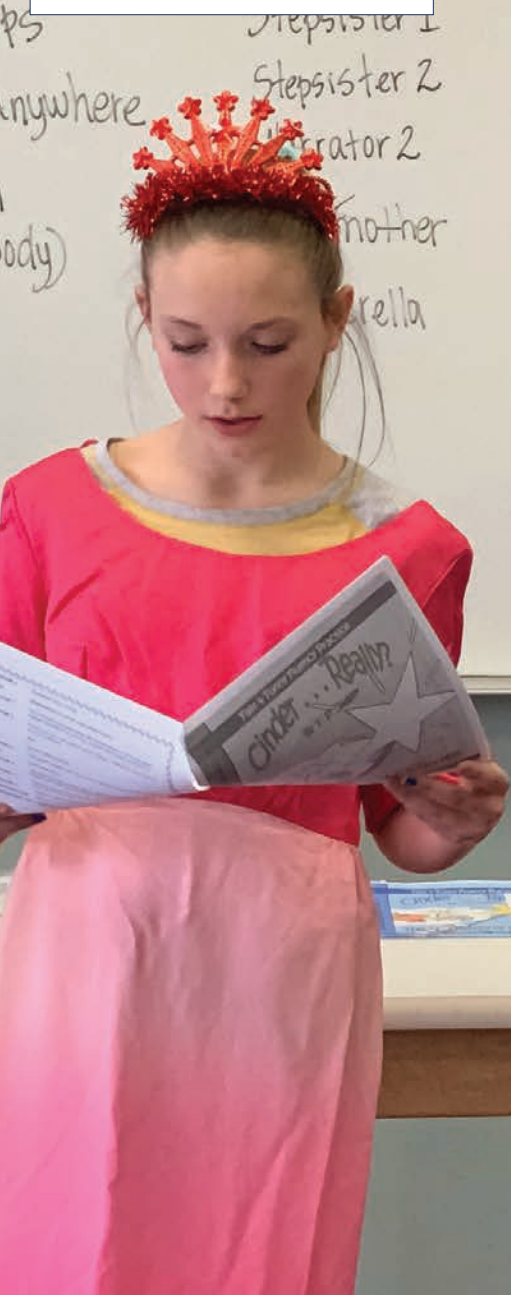
# AUGUST 2020

SUN	MON	TUE	WED	THU	FRI	SAT
			PBIS Cohort 16 Training			
2	3	PBIS Cohort 15 Training	4	5	6	Gathering of Champions at Mall of America
					7	1/8
9	10	11	SWWC Staff New Employee Orientation	12	SWWC Staff Fall In-Service	13
					14	15
16	17	18	19	20	21	22
23	24	25	SWWC Board of Directors Meeting	26	27	28
30	31	 				

[WWW.SWWC.ORG/HEALTHINSURANCE](http://WWW.SWWC.ORG/HEALTHINSURANCE)

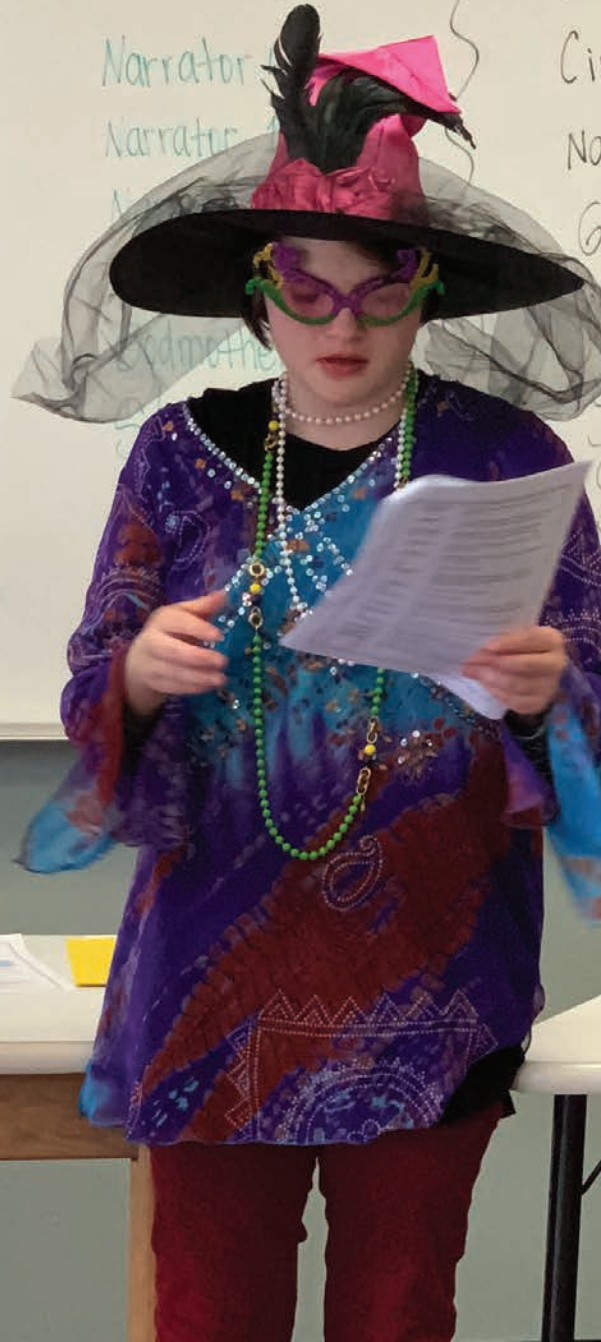
[WWW.SWWC.ORG/LIVEWELL](http://WWW.SWWC.ORG/LIVEWELL)





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# FINDING THEIR PASSION IN LIFE

The 2019-20 school year proved to be very challenging for spring events. The Science and Nature Conference, the Author/Illustrator Program, and the Awards Ceremony for the Creative Writing Contest were held virtually due to the pandemic. Despite the challenge of moving the events to a virtual environment, students and families were still able to participate and learn from the presenters and other activities.

## 2019-20 Student Participation

- Conference for Young Artists: 961
- Conference for Young Writers: 543
- Science & Nature Conference: Over 2,500 visits to virtual conference website
- Regional Spelling Bee - Grades 5-8
  - School Participation: 27 districts
  - Student Participation/Local Bees: 5,287
- Junior High Knowledge Bowl
  - 33 schools
  - 83 teams - 424 students
- Senior High Knowledge Bowl
  - 37 schools
  - 101 teams - 522 students
- Author & Illustrator Program - Grades K-6
  - Over 1,000 views of virtual author/illustrator visits
- Creative Writing Contest - Grades 3-12
  - 18 schools and 20 families
  - 178 students - 256 entries

[www.swwc.org/studentactivities](http://www.swwc.org/studentactivities)

# SEPTEMBER 2020

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MON

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First Day of School  
• ELC - Willmar

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## National Payroll and Bookkeeper Appreciation Week

SWWC Closed

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Labor Day

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First Day of School  
• Project SEARCH

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First Day of School  
• ELC - Windom

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National IT Professionals Day

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SWWC Board of Directors Meeting

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IT<sup>2</sup> Virtual Conference



SWWC

FAST FACT

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Conference for Young Artists Registration Deadline

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The SWWC Foundation for Innovation in Education believes students in our region deserve innovative and learning-rich educational opportunities so they can be positioned to learn, grow and find success. Learn more at [www.swwc.org/foundation](http://www.swwc.org/foundation).





# SWWC EDUCATIONAL LEARNING CENTER

THE  
READY  
CLINIC

## APPROPRIATE FACILITIES FOR STUDENTS

“SWWC believes that students with disabilities deserve the best education we can provide ... and that includes an appropriate facility that allows them to be as successful as they can be.” This statement from SWWC’s Executive Director Cliff Carmody guides the work being done at our Educational Learning Centers across the region.

In September, our brand new building in Montevideo opened (*shown above*), showcasing a learning space designed to meet the needs of students in Setting IV programs. With flexible zones for learning, lots of natural light, secure entrances, and numerous safety and accessibility features, the building is a model for our other educational learning center sites.

Repurposing the learning space at ELC - Cosmos and ELC - Pipestone occurred during the 2019-20 school year. Secure entrances were added, glass and other objects that could be dangerous for staff and students were removed, and flexible learning spaces were created to enhance learning for students.

Facility work continues to progress across the region and our vision remains strong - to provide appropriate facilities that allow our students to be as successful as they can be.

# OCTOBER 2020

SUN	MON	TUE	WED	THU	FRI	SAT
National Principals Month	National Physical Therapy Month	National Audiology Awareness Month		 IT² Virtual Conference	1	2
4	5	6	7	8	9	10
11	Columbus Day	12	13	14	15	16
18			20	21	22	23
25	26	27	28	29	30	31
			Author/Illustrator Program Registration Deadline			
			SWWC Board of Directors Meeting			

[WWW.SWWC.ORG/ELC](http://WWW.SWWC.ORG/ELC)  
[WWW.SWWC.ORG/FACILITIES](http://WWW.SWWC.ORG/FACILITIES)



# ORIENTATION AND MOBILITY

Orientation and mobility is described as safe and efficient travel through an environment ... and it is a critical component of the education of students who are blind/visually impaired.

O&M evaluation and instruction should begin in infancy by a licensed O&M specialist. Vision provides the primary motivation for infants to begin moving their bodies. Significant delays and differences in meeting milestones can impact overall development.

Students need to know how classrooms or other environments are arranged in order to independently move with confidence.

As the student gets older, they need more advanced age-appropriate travel skills, such as street crossings, bus travel and community experiences. Students benefit from instruction that facilitates purposeful movement and increases independence to the greatest degree possible.





## How can an O&M Specialist help a student in your district who is blind/visually impaired?

- Help a student explore a sport/court/arena to help them understand a difficult-to-grasp concept.
- Teach a student how to cross two busy streets to get to his school/home.
- Instruct a student in the use of a GPS device
- Teach long cane travel skills so the student can maneuver independently through schools and communities (*shown at right*).
- Orient an older student with a dog guide to her new college or job site.
- Motivate an infant to engage in purposeful movement towards a musical toy.
- Provide sensitivity training on visual impairments.





# NOVEMBER 2020

SUN	MON	TUE	WED	THU	FRI	SAT
			PBIS Cohort 16 Training			
Daylight Saving Time Ends   1	T&L Shared Services Common In-Service 2	3	4	Spelling Bee Registration Deadline 5	PBIS Cohort 15 Training 6	7
8	9	10	Veteran's Day 11	12	13	14
American Education Week and School Psychology Awareness Week						
15	16	17	Education Support Professionals' Day SWWC Board of Directors Meeting	18	19	Substitute Educators Day 20
22	23	24	25	SWWC Closed Thanksgiving Day 26	27	28
29	30					



During the 2019-20 school year, SWWC provided O&M services to six different school districts across the region.





# SWWC EDUCATION CONSULTANTS

## Support schools with:


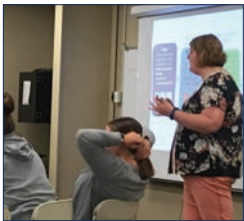
- Data Mining and Analysis
- Unpacking of Standards and Development of Learning Targets
- Curriculum Selection, Alignment and Implementation
- Instructional Strategies and Instructional Coaching
- PLC Development and Implementation
- Standards Based Grading
- Guided Reading

## Coordinate these services:

- North Collaborative
- South Collaborative (*shown left*)
- Shared Services (*shown below*)
- Guided Reading
- Data & Intervention
- Instructional Coaching



# DECEMBER 2020

SUN	MON	TUE	WED	THU	FRI	SAT
		1 National Special Education Day	2	3 Nominations Due	4	5
6 JHKB Registration Deadline	7	8 Conference for Young Writers Registration Deadline	9	10	11	12
13	14	15 SWWC Board of Directors Meeting	16	17	18	19
20 JHKB Region 6 Sub-Region	21 JHKB Region 8 Sub-Region	22	23	24 SWWC Closed Christmas Day	25	26
27	28	29	30	31 		



[WWW.SWWC.ORG/TEACHINGANDLEARNING](http://WWW.SWWC.ORG/TEACHINGANDLEARNING)

T&L also has instructional coaching training with the New Teacher Center AND one of MN's first Alternative Teacher Preparation Programs.





## A TECHNOLOGY-PACKED RESPONSE TO THE PANDEMIC

Technology has always been an important part of our work. For most people, it operates in the background and when we need it, is expected to work. When it doesn't, the "techs" get a call. Never before has the critical role of technology in everything we do been more visible to us all than March 2020 - when COVID-19 shut down our schools, our communities, our lives.

SWWC has a strong technology department that rose to the challenges the pandemic created. One great example of our increased dependence on technology to our operations is prior to the pandemic, our average video conferencing utilization was an impressive 26 hours a day. After the March 15 announcement of school closures for distance learning planning and later the stay-at-home order, the average video conferencing utilization increased to 325 hours a day. The SWWC technology department had built an infrastructure that allowed a relatively seamless transition to the "new norm," allowing staff to care for their families while working remotely. SWWC technology staff were instrumental in the planning and training that took place in our member schools and at SWWC, as shown above, additional training was provided to 180 special education professionals from across the SWWC region on the utilization of the SWWC Telepractice Model in preparation for the Distance Learning Period.



# JANUARY 2021

SUN	MON	TUE	WED	THU	FRI	SAT
					SWWC Closed New Year's Day	
3	4	5	 JHKB Super Regional	6	8	9
10	11	12	13	14	15	16
17	T&L North & South Collabs Common In-Service Day Martin Luther King Jr. Day	18	19	20	21	22
24/31	25	26	SWWC Board of Directors Meeting	27	28	29
						30

[WWW.SWWC.ORG/TECHNOLOGY](http://WWW.SWWC.ORG/TECHNOLOGY)

Watch MDE's website for Paraprofessional Recognition Week!





Flight Simulator

## REBUILDING CAREER AND TECHNICAL EDUCATION

### MN West Carl Perkins Consortium

- 38 high schools and five post-secondary campuses

### Major Student Events

- Digital Photography Competition
  - 52 students - 5 school districts
- Southwest Minnesota Career Expo
  - 1,843 students - 32 school districts
- Culinary Skills Challenge
  - Canceled due to pandemic

### LYFT Career Pathways

- 38 funded projects
- 3000+ students in LYFT Pathways-funded CTE courses/projects
- 405 students earned 1,097 college credits to date
- 250+ business partners
- \$1.5 million remaining to fund projects for FY21 and FY22

# FEBRUARY 2021

SUN	MON	TUE	WED	THU	FRI	SAT			
Career and Technical Education Month	National School Counseling Week								
	1	 Regional Spelling Bee - RWF SPELLING BEE	2	3	4	5	6		
7	8	9	SHKB Registration Deadline	10	11	12	13		
14	President's Day	15	16	Multi-Region Spelling Bee - Fergus Falls	17	18	SHKB Region 6 Sub-Regional	19	20
School Board Recognition Week									
21	22	23	24	25	SHKB Region 8 Sub-Regional	26	27		
28									

[WWW.SWWC.ORG/CARLPERKINS](http://WWW.SWWC.ORG/CARLPERKINS)

[WWW.LYFTPATHWAYS.ORG](http://WWW.LYFTPATHWAYS.ORG)



SOUTHWEST WEST CENTRAL SERVICE COOPERATIVE

**SWWC**

Education & Administrative Resources

Join Our Team



## RECRUIT. RETAIN. DEVELOP.

During 2019-20, SWWC hired over 40 people in the following positions:


- Behavior Analyst
- Behavior Therapist
- Special Education Teacher
- Paraprofessional
- School Psychologist
- Speech Language Pathologist
- Occupational Therapist
- Physical Therapist
- Business Services Specialist
- Network Coordinator

Many of these positions are hard to fill, so one of our strategies for finding candidates was travelling to universities across the midwest to broaden SWWC's reach of diverse candidates. Over the year, we developed relationships with over 100 candidates in multiple disciplines.

We also provided recruiting services to our members in the following ways:

- Advertising Services
- Referral Services
- Career Placement Website

# MARCH 2021

SUN	MON	TUE	WED	THU	FRI	SAT
Brain Injury Awareness Month	SHKB Region 8 Sub-Regional	PBIS Cohort 15 Training	PBIS Cohort 16 Training		National Employee Appreciation Day	
National School Social Worker Week						
7 SHKB Region 8 Regional	8	9	10	11	12	13
Daylight Saving Time Begins	15	16	17	18	SHKB Region 6 Regional	20
21	22	23	24	25	26	27
28	29		30	31		
						Middle Level Education Month



# And I Would Work 300 Miles Away: Managing the Remote Worker

SOUTHWEST WEST CENTRAL SERVICE COOPERATIVE

# SWWC

*Education & Administrative Resources*

Presenters:

Amber Bruns, MS, BCBA, LBA  
Clinical Director of Behavioral Health Services

Jason Dybsetter, MA, BCBA  
Behavior Analyst Lead  
*Service. Integrity. Respect.*

## EXPANDED BEHAVIORAL HEALTH SERVICES

The behavioral health service needs of our member districts have consistently increased over the last decade. To meet that need, we've added both staff and programming. In fact, our staffing has grown from 0.5 FTE in 2011-12 to 26 FTEs in 2019-20.




Beginning September 2019, exciting, life-changing services were added to support groups of people previously without support.

- The Ready Clinic (TRC): Early intervention Applied Behavior Analysis therapy to children up to age 6, diagnosed with autism spectrum disorder or a related condition. In 2019-20, TRC opened at the ELCs in Montevideo and Pipestone. In 2020-21, TRC will open at ELC - Cosmos.
- Mental Health Services: Services and supports to help individuals and care providers in schools, governmental agencies and whenever needs may arise.

These new services and team members join our core service of providing Applied Behavior Analysis support to students and teachers in our member districts and at the SWWC Educational Learning Centers.

As behavioral health needs of the population continue to rise, Behavioral Health Services at SWWC remains committed and able to support those in our region and beyond.

# APRIL 2021

SUN	MON	TUE	WED	THU	FRI	SAT
Autism Awareness Month	Occupational Therapy Month	School Library Month			1 SWWC Closed	2
					 SHKB State Competition	3
4 Easter	5 SWWC Closed	6	7	8	9	10
Author/Illustrator Program Residencies						
11	12 Science & Nature Conference Registration Deadline	13	14	15	16	17
 18 Awards Ceremony	19	20	21 Administrative Professionals Day	22	23	24
Author/Illustrator Program Residencies						
25	26	27	28	29	30	

**SWWC**  
FAST  
FACT



EvalEase was developed by SWWC BCBA's to conduct functional behavior assessments for learners who display challenging behavior. SpEd staff at all levels enter information when the behavior occurs and EvalEase does the rest. Learn more at [www.swwc.org/eval ease](http://www.swwc.org/eval ease).





# SWWC TECH INTEGRATION

SWWC's Educational Learning Centers and member school districts rely on our technology integration services for teacher trainings and 21st Century Skill learning for students. Through our technology integration services, we offer training to teachers on GSuite for Education tools, Promethean and SMART Boards, Digital Citizenship instruction, and new curriculum and technology ideas to use in the classroom. Teachers have opportunities to grow through one-on-one, small-group, and large-group trainings on a variety of educational tools.

SWWC also offers students differentiated instruction through team building, critical and creative thinking, and enhanced digital learning. Students at our member schools learn to code, create 3D printer pens, explore the world through VR kits and Google Expeditions, cooperate in Breakout EDU games, receive training on Google Chromebooks, participate in Mystery Skypes across the globe, become digital citizens, and build projects through our STEAM curriculum. We always encourage students to create and explore, and we offer as many new 21st century opportunities in learning.

During 2019-20, SWWC's Technology Integration Specialist, David Berner (*shown left*), worked directly with five school districts and SWWC's Educational Learning Centers. David has the following certifications: Level 1 and Level 2 Certified Educator with Google for Education, Promethean Certified Teacher, Common Sense Educator and SMART Certified Trainer.

# MAY 2021

SUN	MON	TUE	WED	THU	FRI	SAT	
	Teacher Appreciation Week						
2	3 National Teacher Day	4	5 National Children's Mental Health Awareness Day	6	7	1/8	
9	10 	11	12 National School Nurse Day	13	14	15	
16	17	18	19	20	21	22	
23	24	25	26	27	28	29	
30	31						
SWWC Closed Memorial Day							





## MEMBERS ARE OUR BUSINESS

We aim to assure that students in rural districts have access to educational opportunities that students in larger districts experience. By working together with SWWC to pool money and staff, members gain needed service -- allowing small, rural districts to maximize resources, bringing equal opportunities to all students. Membership provides access to educational and administrative programs and services AND members receive preferred pricing on professional development opportunities.

**Full members:** Public school districts, cities, counties and other governmental agencies within the SWWC service area (economic regions 6 and 8).

**Associate members:** Nonpublic schools, partnership agencies and nonprofit organizations within the SWWC service area AND schools, cities, counties, partnership agencies, nonprofits and other governmental agencies outside our service area.

# JUNE 2021

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SWWC Staff  
Spring In-Service

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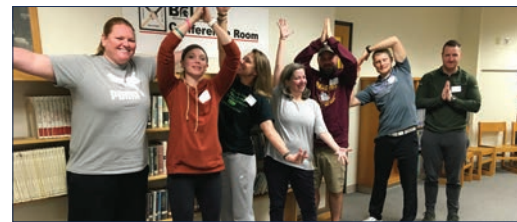
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**SWWC**

**FAST  
FACT**

[WWW.SWWC.ORG/MEMBERS](http://WWW.SWWC.ORG/MEMBERS)

Full members pay a one-time \$25 membership fee.  
Associate members pay a one-time \$50 membership fee.





# FINANCIAL HIGHLIGHTS

Our core values of service, integrity and respect are the foundation for all we do, including our efforts to be great financial stewards of the resources we are given to serve our members.

## 2019-20 REVENUES

Local Sources (13%)	\$ 4,817,223
State Sources (35%)	12,973,228
Federal Sources (29%)	10,757,359
Tuition and Contract Revenue (24%)	8,905,551
<b>TOTAL</b>	<b>\$ 37,453,360</b>

Budgeted revenues increased 0.25% from previous year.

The insurance pool revenue decreased 12% from previous year to \$67 million.

## 2019-20 EXPENDITURES

General Administration (10%)	\$ 4,210,802
Teaching and Learning (7%)	3,232,984
Educational Learning Centers (34%)	14,903,788
Special Education (36%)	15,945,801
Behavioral Health (5%)	2,338,248
Administrative Services (8%)	3,348,234
<b>TOTAL</b>	<b>\$ 43,979,857</b>

Expenditures include the planned spend down for building improvements.





# 2019-20 SUPERINTENDENTS' EXECUTIVE COUNCIL

Chair: Kevin Enerson, Pipestone Area

Vice-Chair: Scott Monson, Marshall

Past Chair: Ryan Nielsen, Canby

Paul Bang, Heron Lake-Okabena

Dan Deitte, Minneota & Ivanhoe

Dr. Chris Fenske, Lakeview

David Hansen, Dawson-Boyd

Dr. Luther Heller, Montevideo

John Landgaard, Worthington

Dennis Laumeyer, Benson

Joe Meyer, MCC

Dr. Michelle Mortensen, Renville County West

Craig Oftedahl, Luverne

Nels Onstad, ACGC

Greg Schmidt, LqPV

Richard Schneider, YME

Chris Sonju, Glencoe-Silver Lake

Wayne Wormstadt, Windom Area

Dr. Sonya Vierstraete, Southwest Minnesota State

Dr. Terry Gaalswyk, Minnesota West

The Superintendents' Executive Council provides advice and support to SWWC Administration and Board of Directors.

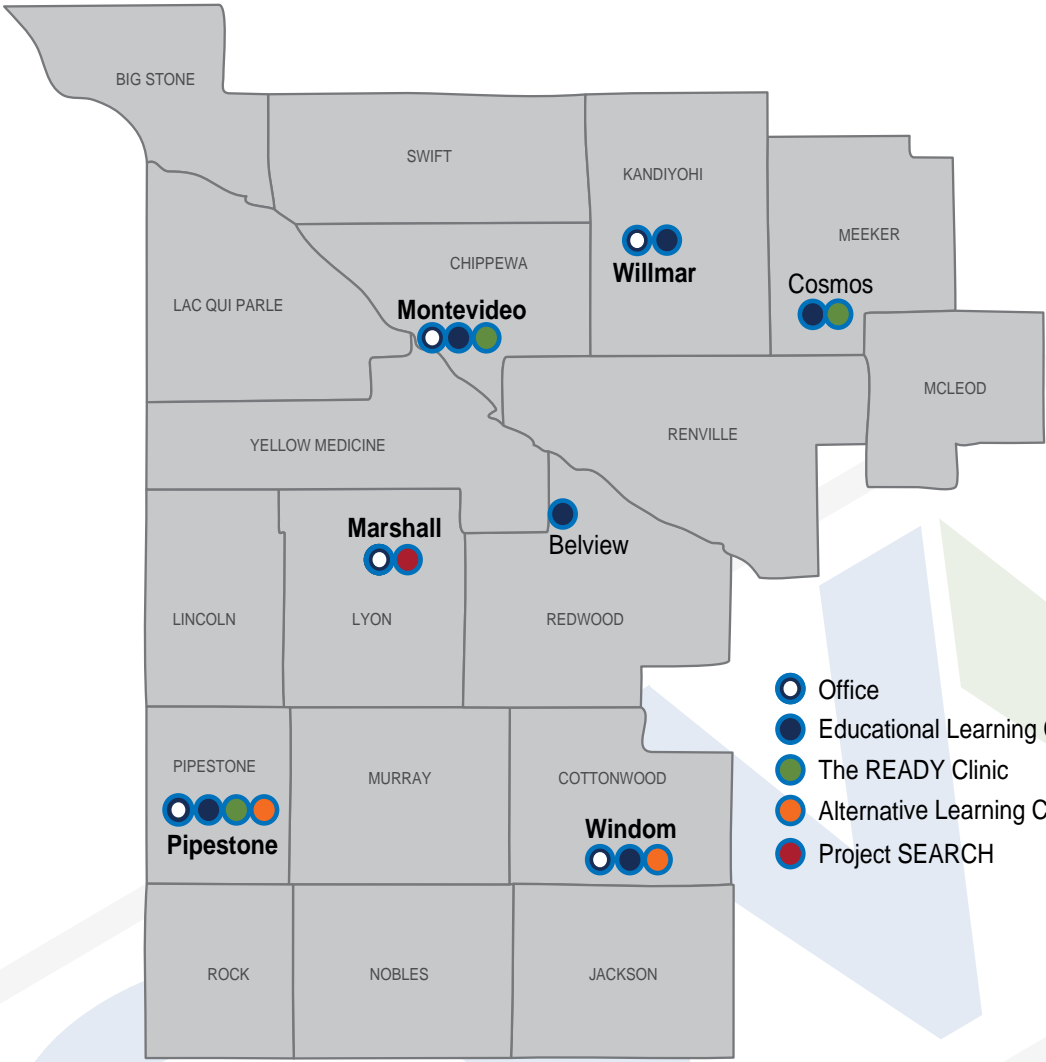


2020 MASA Region 3  
Administrator of Excellence

Wayne  
Wormstadt  
Windom







SWWC is dedicated to providing unparalleled education and administration services, innovative solutions and uncompromising support to our members and the communities we serve with integrity, respect and responsive action.

### OUR SERVICE AREA

Our geographic boundaries cover the 18 counties of southwest and west central Minnesota, but our programs and services span beyond those boundaries.

[WWW.SWWC.ORG](http://WWW.SWWC.ORG)



**SWWC Main Office**  
 1420 East College Drive  
 Marshall, MN 56258  
 507-537-2240



SWWC is a member of The Minnesota Service Cooperatives, an association of nine educational service agencies in Minnesota.